From: (b) (6)
To: (b) (6) (mayo.edu)
Cc: Blackburn, Scott R.; sreel@jhu.edu; (b) (6) @ccf.org; (b) @partners.org; (b) (6) EOP/WHO; Kushner, Jared C. EOP/WHO; (b) (6) EOP/WHO; (b) (6) (b) (6)
Subject: [EXTERNAL] Re: VA Cerner contract - request for your help
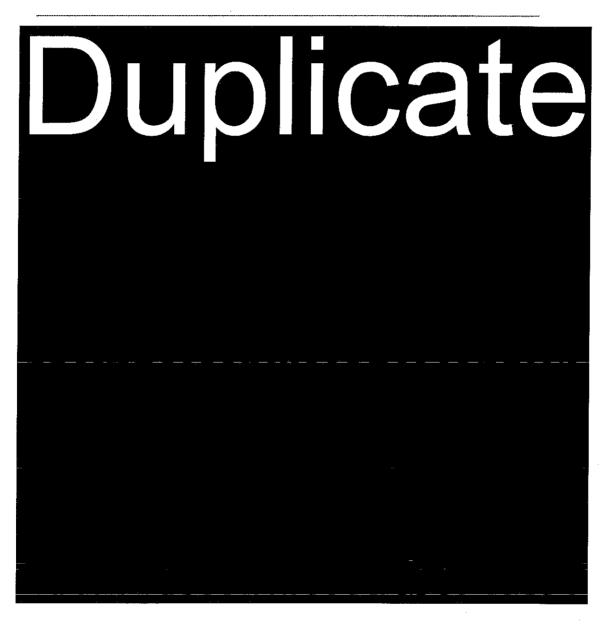**Date:** Tuesday, November 07, 2017 5:49:02 PM

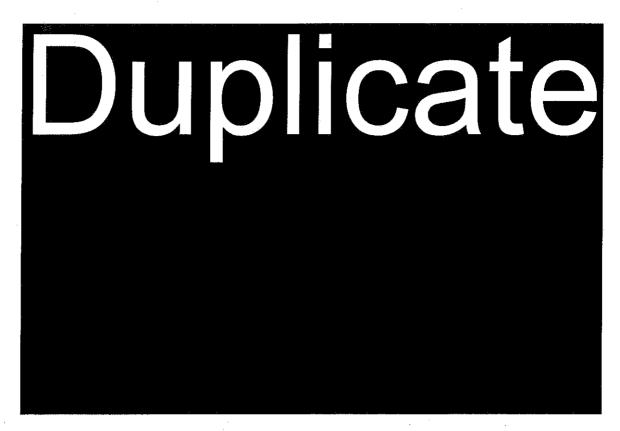I'm happy to participate. Please connect with (b) (6) to schedule me.

Sent from my iPhone

On Nov 5, 2017, at 9:18 AM, (b) (6) @mayo.edu> wrote:

> **Caution:** This email came from outside Kaiser Permanente. Do not open attachments or click on links if you do not recognize the sender.

NOTICE TO RECIPIENT: If you are not the intended recipient of this e-mail, you are prohibited from sharing, copying, or otherwise using or disclosing its contents. If you have received this e-mail in error, please notify the sender immediately by reply e-mail and permanently delete this e-mail and any attachments without reading, forwarding or saving them. Thank you.

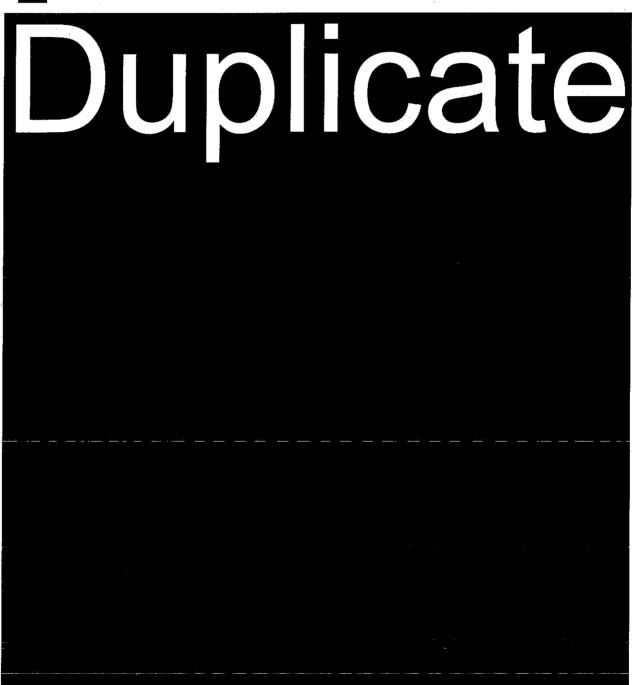|	
From:	(b) (6) . EOP/WHO
To:	Blackburn, Scott R.
Cc:	(b) (6) EOP/WHO; Kushner, Jared C. EOP/WHO; (b) (6) EOP/WHO
Subject:	[EXTERNAL] RE: VA Cerner contract - request for your help
Date:	Saturday, November 04, 2017 2:07:32 PM

Good note Scott

I am very happy to participate in the session if that is useful

(b) (6)

Duplicate

From:	(b) (6)
To:	(b) (6) (mayo.edu)
Cc:	Blackburn, Scott R.; (b) @jhu.edu (b) (6) @ccf.org; (b) @partners.org; (b) (6) EOP/WHO; Kushner, Jared C. EOP/WHO; (b) (6) EOP/WHO; (b) (6) (b) (6)
Subject:	[EXTERNAL] Re: VA Cerner contract - request for your help
Date:	Tuesday, November 07, 2017 5:49:02 PM

I'm happy to participate. Please connect with (b) (6) to schedule me.

Sent from my iPhone

On Nov 5, 2017, at 9:18 AM, (b) (6) @mayo.edu> wrote:

> **Caution:** This email came from outside Kaiser Permanente. Do not open attachments or click on links if you do not recognize the sender.
>
> ---
>
> Scott
> Thank you for asking. Glad to participate. My assistant (b) (6) is cc'd.
> (b)
>
> ---
>
> **From:** Blackburn, Scott R. [mailto:Scott.Blackburn@va.gov]
> **Sent:** Saturday, November 04, 2017 1:05 PM
> **To:** (b) (6) kp.org; (b) @jhu.edu; (b) (6) .; (b) (6) @ccf.org; (b) (6) @partners.org
> **Cc:** (b) (6) EOP/WHO; Kushner, Jared C. EOP/WHO; (b) (6) , (b) (6) EOP/WHO; (b) (6)
> **Subject:** VA Cerner contract - request for your help
>
> (b) (6) -
>
> This is Scott Blackburn, the Acting CIO for the Department of Veterans Affairs (VA). On behalf of the Secretary David Shulkin, I would like to seek your help. We are close to finalizing our EHR contract and would like to invite you to participate in a critical review of our Electronic Health Record (EHR) modernization strategy and corresponding Request for Proposal (RFP) to Cerner. Your organizations have been at the forefront of the evolution high quality IT-based health care services and delivery for decades, and thus we would be remiss if we did not seek to gain your insight prior to our final contracting decision.
>
> I anticipate a round table style engagement/discussion that will last approximately two hours. Ideally it would be in person, but we understand that might be difficult on such short notice so we can also do phone or video conference. I will be accompanied by the Program Executive Officer for VA Electronic Health Record Modernization (PEO EHRM), (b) (6) , and his key staff members including his Chief Medical Officer (CMO), Chief Technology Officer (CTO) and Director of Contracts. We have spoken to many commercial health care industry leaders regarding EHR implementation and deployment , and continue to maintain a strong relationship with our Department of

Defense (DoD) counterparts, with regards to their EHR deployment activities and related challenges. We believe that we have developed a comprehensive RFP with particular emphasis on notable "fail points" EHR-deployment arena such as Governance, Training, Change Management, Data Migration, Funding, etc. to name only a few, but look forward to your thoughts on these and others.

I ask that you please provide me your primary schedule manager or point of contact to coordinate a date and time that maximizes our overall participation at this all-important review forum (b) (6) cc'd here will work this for me).

Thank you in advance for your attention to this note, participation and willingness to help our Veterans continue to receive the very best healthcare.

Scott Blackburn

Scott Blackburn
Executive in Charge, Office of Information & Technology
US Department of Veterans Affairs

We would love that. We also think you should build in some flexibility and requirements around where we think the EMR market might go so that you aren't locked into a program 10 years from now that is obsolete.

▉ will connect you and schedule next meeting

Sent from my iPhone

On Oct 27, 2017, at 1:56 AM, Blackburn, Scott R. <Scott.Blackburn@va.gov> wrote:

Jared / (b) (6)

Thank you for taking time Tuesday evening to discuss the EHR/Cerner contract. We too want to make sure we get this right and are looking back 5 years from now knowing we made the right decision.

We would love to ask your help in connecting us with the CIOs of Kaiser Permanente (b) (6) who was on the phone Tuesday night), Cleveland Clinic (which looks to now be (b) (6)), Mayo Clinic (b) (6) , Johns Hopkins (b) (6) and Partners Healthcare (b) (6)). We want to have them review what we are about to do, provide feedback/advice, and especially call out anything major that we might not be structuring correctly. Our thought is to host a two-hour "red team" session sometime in the next week or two (the sooner the better) before we sign the final deal. Of course we would love for the two of you to join as well if you are available.

If you would be willing to introduce us, or provide their contact information, it would be greatly appreciated. Below is a draft of the email that I would plan to send them.

Also as discussed, my team would love to get together with you to discuss "Phase 2" (the Digital Veteran Platform) that would create an API gateway and enable health information exchange. As mentioned, we have issued a broad RFI to the private sector and would like to do an Industry Day. We would love to partner with you on this.

Scott

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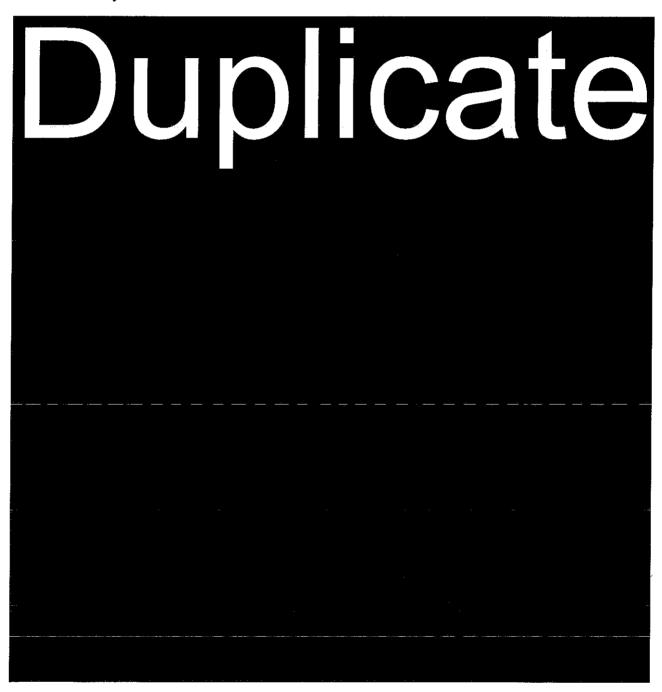| From:	Kushner, Jared C. EOP/WHO
To:	Blackburn, Scott R.
Cc:	(b) (6)_____EOP/WHO; (b) (6)_____EOP/WHO; (b) (6)_____ EOP/WHO
Subject:	[EXTERNAL] Re: VA CIO advisory support for Cerner contract
Date:	Friday, October 27, 2017 5:36:10 AM

We would love that. We also think you should build in some flexibility and requirements around where we think the EMR market might go so that you aren't locked into a program 10 years from now that is obsolete.

(b) (6) will connect you and schedule next meeting

Sent from my iPhone

Duplicate

From: (b) (6)
To: Blackburn, Scott R.
Subject: FW: VA Cerner contract - request for your help
Date: Thursday, November 09, 2017 8:39:48 AM
Importance: High

(b) (6) is the one I haven't heard from, can you check and see if he emailed you directly?

From: Blackburn, Scott R.
Sent: Saturday, November 04, 2017 2:05 PM
To: (b) (6) @kp.org; (b) (6) @jhu.edu; (b) (6) @mayo.edu; (b) (6) @ccf.org; (b) (6) @partners.org
Cc: (b) (6) EOP/WHO; Kushner, Jared C. EOP/WHO; (b) (6) EOP/WHO; (b) (6)
Subject: VA Cerner contract - request for your help
Importance: High

Duplicate

From:	Blackburn, Scott R.
To:	Kushner, Jared C. EOP/WHO
Cc:	(b) (6) EOP/WHO; (b) (6) EOP/WHO; (b) (6) EOP/WHO
Subject:	RE: VA CIO advisory support for Cerner contract
Date:	Friday, October 27, 2017 7:40:00 AM

Thanks Jared. Agree completely on the flexibility point. We appreciate the help with the introductions.

From: Kushner, Jared C. EOP/WHO [mailto:jck@who.eop.gov]
Sent: Friday, October 27, 2017 5:36 AM
To: Blackburn, Scott R.
Cc: (b) (6) . EOP/WHO; (b) (6) EOP/WHO; (b) (6) . EOP/WHO
Subject: [EXTERNAL] Re: VA CIO advisory support for Cerner contract

We would love that. We also think you should build in some flexibility and requirements around where we think the EMR market might go so that you aren't locked into a program 10 years from now that is obsolete.

Duplicate